

Greater Lincolnshire LEP Health & Care Enterprise Board

*The Orders of St John Care Trust, Eyre Court, Whisby Way,
Lincoln, LN6 3LQ and via Microsoft Teams*

Date: Monday 9th May 2022

Time: 1-3pm

Minutes

Attendees: Dean Fathers (Chair), Nikki Cooke (Vice-Chair), Jeremy Thorpe, Dan Hayes, Emma Tatlow (Presenter), Frank Tanser, Melanie Weatherley, Jo Wright, Nicola Corrigan, Jacqui Bunce, Helen Shaw, Darren Clarke, Karen Seal, Nicole McGlennon (substitute for Martin Hindle) Tom Blount, Samantha Neal (substitute attendance on the behalf of Katy Thomas) Sally Newnham (Presenter) Nicholas Werran (Presenter) George Evans-Jones (Presenter) Sean Russell (Presenter) Chris O'Neill (Presenter)

Apologies: Rachel Linstead- (Vice-Chair), Nury Moreira, Caroline Illingworth, James Brindle, Peter Northrop, Chris Wheway, Martin Hindle, Katy Thomas, Jeremy Thorpe

Officers: Ruth Carver, James Baty, Amy O'Sullivan (*Note taker*)

Welcome to members, guests and venue

Hybrid meeting commenced at The Orders of St John Care Trust and the Chair welcomed Board members and visitors at the venue as well as online via Microsoft Teams.

- Declarations of Interest
 - Dean Fathers stated that he has links and associations to all presenters at the Board meeting, as well as membership to Care Tech Advisory Board Oxi Health
 - Helen Shaw stated she is currently working with BBI (Breaking Barriers Innovations) advisory
- Change of members - Professor Tanweer Ahmed has resigned from the Board
- Minutes and matters arising

Board members agreed of previous meeting minutes and all Board members agreed that all actions have been completed and/or are in progress

Levelling Up White Paper Update

(Verbal update by Ruth Carver - Chief Executive - Greater Lincolnshire LEP)

Previous update was to gain a better understanding of what the missions may be.

The LEP's Economic strategy over the next 3-5 years will reflect the missions, productivity, pride of place, etc. This process will start in the summer.

UKSPF has been announced including allocations in each place for Greater Lincolnshire, pulling together local investment plans

Pathways for devolution identified - Greater Lincolnshire is on pathway 2 moving towards a devolved structure, whether that is mayoral combined authority or county deal, earliest change will be in three years' time

LEP futures are confirmed and will remain in place, with ongoing role; until devolved structures have been decided. UK Government will introduce a statutory obligation to report annually on progress towards meeting the Levelling Up missions for devolved administrations.

A small funding cut has taken place, however, the LEP continues to deliver business as usual 3 missions around good work and good health - digging deeper into the missions

Action: for agenda item at next Board Meeting

The Greater Lincolnshire LEP represents an independent voice and is hosting the Devolution Lincolnshire discussion to begin the conversation and collect and analyse input from the business community. Gathering business voice and engagement as part of online and face to face roundtable discussions. Members encouraged to share communications, [website](#) and [survey](#)

MHPP Midlands Engine Extension - MHPP Midlands Engine Extension

(Presentation delivered by Sean Russell, University of Coventry and Sally Newham, University of Lincoln)

Mental health and productivity pilot are a group working across the Midlands region and have been in operation since 2018-19. Led by Coventry University, but also partnered with University of Lincoln, Nottingham, Derby, Loughborough, Birmingham and Warwick. Also connected to the combined authority and mental health charity Mind.

Cost of poor mental health:

National Level

- UK PLC loses £56 billion a year, which has increased by 25% since 2017
- The total economic cost for UK PLC, is around 119 billion per annum

Regional Level

- East Midlands £1730 per person

Survey conducted of 1900 businesses during the beginning of COVID and halfway through and results showed that mental health was reducing productivity by 1/5 and burnout increasing by 50%. Due to changes in work environment and agile working less employees were disclosing any issues with their mental health, with mental health muscular skeletal combined are around 67% of total sickness absence in the workplace

Around 8,000,000 people are currently on waiting lists seeking mental health support

How do we ensure that we offer a service in the Midlands that is able to enable those individuals to get quick access through the NHS or alternative routes?

What do employers' policies and practices need to look like to enable people to thrive at home and at work?

- Monitoring leave and ensuring employees are taking leave, however, this leads to other colleagues potentially picking up an additional workload and a cyclical issue occurs
- Giving support to managers to monitor leave, and ensure that they feel confident in delegating and redistributing work
- Reducing stigma within the workplace and treating people holistically
- Hoping to establish local networks over the next 12 months, in order to share challenges and share best practise in order to boost confidence in trying new processes and procedures

190,000 businesses across the East and West Midlands, currently working with 700 - challenging everyone to push message out, to work with the team and improve current systems in place

Comments

- Are there any suggestions that we can do, to reduce what is becoming a worse pandemic from a workforce point of view than COVID?
- Interested to understand the gender breakdown, age profiles and demographics, as well as gaining a deeper understanding of those who are dealing with those who are suffering from mental health concerns
- From the perspective of the small business, often the challenge is wanting to do something, but not having any visibility of the resources or how to go about it.
- Good work charter - we can share how individual organisations can join a social movement to create the journey going forward in support with MHP

ACTIONS

AO - Slides to be shared with all Board Members

MW - to follow up conversation with Sally Newnham - contacts to be shared

SN - data to be shared offline regarding gender breakdown, age profiles and demographic statistics

DF - Good work charter on future meeting agenda

Let's Move Lincolnshire - Active Lincolnshire - [About Let's Move Lincolnshire - Active Lincolnshire](#)
(Presentation delivered by Emma Tatlow - Chief Executive - Active Lincolnshire)

Active Lincolnshire is a charity funded by Sport England and have secured a new 5-year funding agreement. Connection between physical activity and mental health is key. Lincolnshire should be a place where everyone has the opportunity to be physically active - every single day.

Let's move Lincolnshire strategy, which is the countywide physical activity strategy, how we connect into health and wellbeing in and what the economic impact could be of a more active county.

The purpose of Let's Move Lincolnshire is to provide the framework that brings Lincolnshire's shared vision for a more active county together. It enables all partners with a role to play in supporting our people to be more active to understand the local needs, align resources, learn from each other and ensure no people or places are left behind. The strategy development will enable all partners to:

- agree with a fit for purpose shared approach to tackling the challenge of inactivity in light of the significant recent catalysts for change
- respond to Sport England's Uniting the Movement strategy and implement it locally
- start with the end in mind - agree on our ten-year vision for Lincolnshire, and where we will be at points through that journey
- understand and demonstrate how system partners are working towards a shared vision
- understand local needs and provide services that meet the needs of our population
- identify how and where physical activity aligns with, contributes to and adds value to other strategies and agenda including inclusive growth, carbon-neutral, health and wellbeing and obesity.
- identify potential programmes and investment opportunities that bring the vision to life
- clearly articulate the need for and purpose of Let's Move Lincolnshire

More active people take around 27% fewer sick days, regular exercise reduces risk of depression by 30% and an unhealthy workforce across the UK taxpayer, currently £60 billion a year.

Launching Physical activity pledge at Lincolnshire Show - encouraging individuals, colleagues and organisations to support Let's Move Lincolnshire's priorities.

Meeting with Team Lincolnshire at Butlins - 28th June - Invite to board members to follow.

Comments

- Road safety needs to be taken into consideration, drastic change between current travel attitudes compared to in lockdown. Increase in road traffic accidents sets a negative tone for cycling on or close to the roads
- Limited activity allowance due to lockdown restrictions were potentially a key motivator to take advantage of local surroundings and use cars less
- Mismatch in connection between mental health and physical health - increased uptake in those seeking mental health support rather than positive physical health interventions
- Co-commissioning and collective responsibility piece - Many early intervention services available, such as [One You Lincolnshire](#), however these have begun to have waiting lists, highlighting that there is need and more funding to be needed in order to cope with access
- There are also some good examples in the Healthy New Town guidance - in terms of place making

ACTIONS

AO - Slides to be shared with all Board Members

ET - to share event invite - AO to circulate to Board members

SN & DN - to pick up co-commissioning piece for future agenda item

Community Pharmacy and Clacton ICS Levelling Up project - Breaking Barriers Innovations

(Presentation delivered by Nicholas Werran - Breaking Barriers Innovations)

Clacton Place is a programme that seeks to improve health outcomes through employment and skills, in recognition that good employment and having the right skills to find work are the most effective way to turn back the tide on the long-term decline in living standards and health inequalities. Initiated by the Director of Public Health at Essex County Council Mike Gogarty, it involves a partnership between Suffolk and North East Essex Integrated Care System, the Department of Work and Pensions, Essex County Council, Tendring District Council, the community and voluntary sector, Breaking Barriers Innovations, Health Education England and NHS England and NHS Improvement.

Clacton Place is demonstrating how collaboration and innovation from an integrated care system can have far reaching benefits for transforming the nature of partnership into tangible outcomes for reducing health inequalities through employment and skills. It is a programme for the community, by the community and with the support of NHS England and NHS Improvement they have a template for creating lasting change that will improve lives and ensure there is hope for a new future.

Investing in the Health & Care Academy

Skills that can support the Health and Care sector but are also transferable to other sectors

CareTech Hub

Total value of the adult social care sector in the UK is estimated at £49.3 billion in GVA
Around 40% of care providers are reliant on paper records

Co-production rather than consultation

Community engagement with over 600 local residents, who are unemployed or from at risk groups, working in partnership with local CVS partners, and being supported by DWP Flexible Grant & NHSE&I Health Inequalities Directorate

Comments

- Focus on asset-based approaches in communities as we do with individuals. Really like this approach, especially the Care Tech Hub. We are developing digital interventions at pace in Lincolnshire
- Sleaford integrated Health and Care centre with our return on investment and our social value is looking at a return of 5 to 1, showing that we are taking that wider look as well and the work we're doing on the Towns Fund.
- Challenges in understanding digital skills, job transfer and ability to access more information about own health and lifestyle
- Paper records stat could potentially be higher due to network connection issues and poor Wi-Fi infrastructure

ACTIONS

JB to follow up with RC & JBa regarding digital skills gap piece

An Update on 'Building Better Places': How the Humber and North Yorkshire ICS is seeking to maximise the benefits of its capital investments through collaboration

(Presentation delivered by Chris O'Neil - Humber and North Yorkshire Health and Care Partnership)

The Humber and North Yorkshire Health and Care Partnership investment proposition is more than improving healthcare services and the places where they are delivered. They are adopting a unique approach to their capital investment programme to ensure that it serves as a catalyst for economic and social revitalisation on a much grander scale, transforming the lives and welfare of people and communities across the Humber region.

Investments plans

- Creation of a brand new hospital and healthcare facilities in Scunthorpe
- Development of new inpatient, diagnostic and treatment facilities at Hull Royal Infirmary
- Development of facilities on hospital sites at Grimsby, Goole and Castle Hill

The Humber produces over a quarter of the UK's energy, has the North's third-highest concentration of engineering and assembly employment, and is home to the UK's largest ports for the import and export of manufacturing materials and goods.

Wider Focus

- Facilitate service transformation
- Create economic and social value
- Improve health and wellbeing

Collaboration

- Health and care organisations
- Local Enterprise Partnerships
- Local Authorities
- Universities
- NHS Confederation
- Specialist advisors

Future Developments

- York and North Yorkshire
- Neighbouring ICSs
- Private sector
- Private finance and joint ventures

Comments

A similar approach is being undertaken across Lincolnshire with the infrastructure investment plan across the NHS

ACTIONS

AO - Slides to be shared with all Board Members

Approach

- Sharing information and ideas
- Sharing expertise and resource
- Critical friend
- Integration of plans
 - Grimsby
 - Scunthorpe
 - Hull
 - Willerby
 - School of Radiography

Committee Effectiveness Review

(Verbal update by Dean Fathers)

- Terms of Reference (Previous)
- Terms of Reference (New)
- Survey responses
- Forward Plan

Committee effectiveness review survey had been created and circulated with Board members. The feedback collated and circulated prior to the meeting highlighted the need for clear deliverables, forward plan and priorities, which need to be discussed at an additional meeting before September. Venue, dates and times to be discussed offline, half day timescale was agreed.

Simon Lilley from the University of Lincoln to be invited to meeting share updates on Health & Care Cluster Plan research

ACTIONS

- Strategy half day to be decided - date and venue July/August - AO to send out calendar invitations
- Simon Lilley to be invited to Strategy half day to give update on research

AOB

TB - New aseptic pharmaceutical suite for ULHT has been built on the Lincoln Science Innovation Park with certification to follow over the next few months.

MW - Lincolnshire ICS - digital within the care sector, needs match funding - Care Tech, however, unsure as what to what care tech is available.

Every care home care provider has to be on a digital social care record 60% by next March 80% by the following March, with care homes having multiple devices this could lead to potential cyber security and record management risks

Actions

SN & MW to connect regarding commissioning care tech discussion

MW to link in with [Growth Hub](#) regarding digital support

Chair thanked presenters, attendees for their contributions and host, The Orders of St John Care Trust, before closing the meeting.

Next meeting date - 6th September (10am-12pm) - Venue to be decided. Please allow for travel time in your diary.

Additional strategy half day TBC - to take place before the next meeting - calendar invitation to be sent out to Board members

Meeting Closed